

Madison Survey

and
ALUMNI NEWS



VOL. 86 NO. 4

OCTOBER—DECEMBER 2005

SOLD !! MADISON SANITARIUM & HOSPITAL SOLD !!

The Tennessee Christian Medical Center, formerly Madison Sanitarium & Hospital or Madison Hospital has been sold to the Hospital Corporation of America (HCA). The following is a copy of a letter from the Kentucky—Tennessee Conference office and a press release from the Adventist Health System. Not all is lost. The Heritage House & Alumni Office have been given to the Ky—Tn Conference so we don't expect any changes. The property across the street from the hospital, the former Southern Missionary College Nursing School buildings has been given to the Middle Tennessee School of Anesthesia. They are building on for larger class rooms. The recent graduation was of 48, the next class will have 63 and the two after that are expected to be 70-75. The academy and elementary school and Campus Church were placed with the conference when the college closed in 1964.

Letter to KY/TN Conference Pastors and Employees

December 20, 2005

Dear Friend of Tennessee Christian:

I am writing to share news about a new direction for Tennessee Christian Medical Center. Adventist Health System (AHS) and HCA'S TriStar Health System have agreed that TriStar will purchase Tennessee Christian from AHS, subject to the approval of state regulators. Under this agreement, all qualified employees who want to remain with the medical center under the new ownership can do so. The transfer in ownership is expected to take place by the end of January 2006.

Why is this happening? Greater Nashville is an extremely competitive market for healthcare services, and Tennessee Christian has struggled over the years to attract enough patients to be financially healthy. Despite a noble effort by a dedicated team to make the facility a success, AHS reached the conclusion that good stewardship of its resources called for a new direction. AHS believes that TriStar, which operates 15 hospitals in the region, has the critical mass to make the facility a success.

I know this is difficult news, both because of the historical significance of the Madison campus for the Seventh-day Adventist Church, and because the Tennessee Christian family includes so many members of our church. AHS has been working with my office and is committed to handling this transition with the compassion that is central to our values.

A question-and-answer sheet is attached to provide you with more detailed information. I hope it will be helpful if others come to you with questions.

Change is always difficult, and I ask for your support and prayers for our friends at AHS and Tennessee Christian as they work through this period of transition.

Sincerely,

Richard Hallock
President
Kentucky-Tennessee Conference
of Seventh-day Adventists

Frequently Asked Questions for Seventh-day Adventists **Questions and Answers Concerning the Sale of Tennessee Christian Medical Center**

Why is it necessary for AHS to sell Tennessee Christian? Adventist Health System (AHS), which owns Tennessee Christian, has agreed to sell the facility to HCA's TriStar Health System, subject to the approval of state regulators. AHS and the leadership of Tennessee Christian have actively focused on trying to improve Tennessee Christian's financial health for more than 25 years. Tennessee Christian is located in an extremely competitive market, and has struggled financially despite the hard work of the staff and leadership. After much careful study, including an assessment by several outside consulting firms, AHS reached the difficult conclusion that Tennessee Christian could not survive in its current form. A wide range of options was then explored for the future of the facility, including potential partnerships with a variety of entities. This process led to the decision to sell the facility to TriStar, which has the critical mass in the market to operate Tennessee Christian successfully.

Why can't AHS simply subsidize the hospital to keep it? AHS believes that good stewardship of its resources demanded a new direction for Tennessee Christian. After much study and prayerful consideration, the leadership of AHS concluded that resources are better directed elsewhere to extend the healing ministry of Christ.

Why was Tennessee Christian struggling financially? The hospital faced severe challenges on every front: in terms of its market, competition, operations and finances. Its market share was less than 10 percent in recent years. The facility was incurring significant losses and admissions were declining. Large competitors in the market have newer facilities and were investing more. It was estimated that Tennessee Christian would have to raise \$25 to \$30 million in capital to upgrade the aging facility. These are just a few of the challenges which led to this decision.

Did Tennessee Christian and AHS try hard enough to turn things around? Many strategies were tried over the years. AHS provided significant investment, and some of the health systems most talented executives led the facility and tried to make it thrive. Among the strategies tried were expanding its geographic presence with the Portland campus, creating a joint venture with Baptist, launching boutique services such as wound care, and recruiting new physicians. The independent consulting firm Deloitte, which did the latest analysis of Tennessee Christian, concluded that these were all sound strategies, yet all failed to significantly improve the hospital's financial health.

Will the name Tennessee Christian Medical Center be changed? That will be a decision for TriStar, but it is likely that the name will change. **Since early church pioneers were specifically led to this Madison site, isn't it wrong for AHS to sell it?** The Madison site has changed along with a changing

community and world. Early church pioneers were led to establish a school on the site. Over the decades, this campus has been home to a Sanitarium & Hospital, Madison College, a publishing venture and Madison Foods. Each of these uses served their time, then gave way to new uses to meet community needs.

How will the heritage of the Adventist church and Madison site be preserved? AHS has worked with the local church to assure a commitment to the continued growth and success of Adventist education in the Nashville area. Provisions are being made to ensure that historical artifacts relating to the founding of the Madison site are properly preserved.

What will happen to the Madison College Alumni House? The Alumni House of the former Madison School is not part of this sale, and it will be deeded to the Kentucky/Tennessee conference of the church. The sale will not impact the operation of the Alumni House in any way.

What about funds donated to the Tennessee Christian Foundation over the years? The TCMC Foundation is not part of the transaction. Those funds that were designated for a specific purpose will be used in the prescribed manner. Any additional funds will be used in the community for a healthcare purpose.

What will happen to the employees of Tennessee Christian? All qualified employees who want to remain with the medical center under new ownership can do so if they meet the normal hiring criteria, which will include a routine background check.

Does the sale include both the Madison and Portland campuses? Yes.

When will these changes happen? Nothing will change right away. Regulatory review is expected to take several weeks, and the transfer of ownership would take place by the end of January 2006. In the meantime, the facility and all programs will continue operating as usual.

Will the hospital's services change under Tri-Star? That will be a decision for the new ownership. However, with 15 hospitals in the region, TriStar has the critical mass in this market to operate Tennessee Christian successfully.

Press Release

December 20, 2005

CONTACT:

Kevin Edgerton, Adventist Health System – 407-975-3668

Adventist Health System and HCA's TriStar Health System Reach Agreement on New Ownership For Tennessee Christian Medical Center

MADISON, TN – December 20, 2005 – Adventist Health System (AHS) and HCA's TriStar Health System have agreed that TriStar will acquire AHS-owned Tennessee Christian Medical Center, subject to regulatory approval.

The agreement includes a provision that all qualified employees who wish to remain with the medical center under the new ownership can do so. Tennessee Christian has more than 1,000 employees at its

Madison campus and more than 300 employees at its Portland campus.

The 311-bed medical center, like many hospitals located in competitive markets across the country, has struggled to attract enough patients to be financially healthy, said Robert R. Henderschedt, chairman of the Tennessee Christian Board of Directors and senior vice president with AHS.

“Tennessee Christian has many strengths”, Henderschedt noted. “While we regret having to take this action, it became clear that the most responsible decision was to sell this asset to a new owner that has the critical mass in this market to be successful.” TriStar operates 15 hospitals in the region.

Following the customary regulatory review, the closing of the transaction and transfer of ownership would take place by the end of January 2006.

Tennessee Christian CEO Jimm Bunch commented that AHS is “working closely with our local Seventh-day Adventist church to make sure this transition is handled with the compassion that is central to our values and our faith.”

The pending transaction will have no effect on any scheduled patient appointments or surgeries, or community health events and classes. Bunch added. “The public should assume that the facility is operating as usual,” he said. Any patient with a question may call _____.

About Adventist Health System Initially established in 1973 to operate Seventh-day Adventist healthcare organizations in the Southern and Southwestern regions of the United States, Adventist Health System (AHS) is now the largest not-for-profit, protestant healthcare system in the United States. Adventist Health System currently operates 38 hospitals totaling more than 6,300 beds, 19 extended-care facilities, and more than 20 home health, hospice, medical equipment, and infusion entities in 11 states.

With the mission of “Extending the Healing Ministry of Christ,” Adventist Health System touches the lives of more than 4 million patients each year through the care and commitment of more than 44,000 employees and nearly 7,000 physicians on its hospitals’ medical staffs. Adventist Health System is headquartered in Winter Park, Florida. For more information, visit the AHS web site at www.adventisthealthsystem.com.



The Impact of Madison in Japan

By Albert Dittes

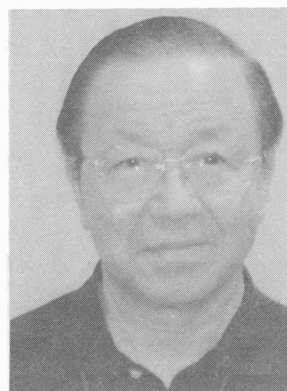
When George Stilwell and I managed a booth for the Madison College Alumni Association at the annual ASI convention this year, I learned a new dimension to the Madison story.

I knew that Madison had made a big impact on the Southern Union and Loma Linda,

but I did not know that it had also left a big mark on Adventist work in Japan. Two important leaders there received their training at Madison, one of whom has written an unusual booklet about his college years.

I first learned of the connection between the two places from Kiyoshi Fujita, a vice president of Saniku Gakum College in Japan. I remember seeing him at last years ASI convention. He told me that

Madison helped what was then Japan Missionary College through



Kiyoshi Fujita years old

a difficult year after the end of World War II. Brother Fujita said that he was 10

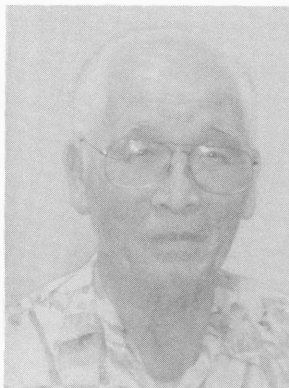
when the war ended. The city of Tokyo was bombed out and destroyed, but school reopened. The first year went fine, but they started their second year with no food. Madison College sent large quantities of powdered egg flour, powdered milk and burger from the food factory. He said that a Dr. Webber and his son taught there before the war.

“That was new food to us and very interesting,” Fujita said. “We kept it in a warehouse and were excited, because it met our needs. In my memory, that Madison gift was most appreciated because the U.S. Government sent us mostly milk. It was good to know that somebody across the Pacific Ocean cared about us.” The food shipments continued for one or two years along with some other supplies of used clothing. “Much of it was too big for us, but we still used it,” he said.

While a new generation has come along since, this gift from Madison has never been forgotten. He recalled three faculty members there who were graduates of Madison College:

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Ichiro Nakashima

named, Ichiro Nakashima, in the Sacramento area who had attended Madison. I called Mr. Naskashima and his wife. They came to the convention center and showed me a book Ichiro Tabuchi wrote about Madison in Japanese for his fellow nationals. Most of them presumably live in Japan or on the West Coast. I couldn't read the title but did recognize many of the Madison College pictures on the inside.

The Nakashimas and another lady translated key passages of *“Miracle Passport, testimony of a Christian eight years in an enemy country.”*

The cover photo shows the last steamship to travel between Japan and the United States before the war broke out. On the inside, author Ichiro Tabuchi says he left Tokyo on this ship in April, 1941. His fellow Japanese bombed Pearl Harbor the following December. His resume says he finished Madison College in 1944 and went on to Emmanuel Missionary College (now Andrews University) in Berrien Springs, Mich., graduating from there in 1946. He then earned a master's degree at Michigan State University. He spent his career teaching at Japan Missionary College, working for a food company there and as vice principal of an Adventist high school in Hiroshima, retiring in 1986.

“I enrolled in Madison College and Emmanuel Missionary College,” Tabuchi wrote in the introduction. “They are historical schools that many of you still

remember. I had the privilege to enroll in these two colleges and feel that pioneer spirit still in the schools. The mission of Madison was to evangelize the American South not touched by SDA missionaries,” he continued. “A few students and teachers established a unique school. There I met older alumni from Japan Missionary College and studied together with them.”

He shows a picture of Dr Perry A. Webber, a missionary teacher to Japan Missionary College from Madison, and then three groups of Japanese students: s e c o n d - g e n e r a t i o n Japanese-Americans, another group of second-generation Japanese educated in Japan till Junior High and some native Japanese. He said that through the influence of Dr. Webber, the government allowed some Japanese students to attend Madison College. A Dr. Thomas Jones, president of Fisk University in Nashville, also helped them.

The book describes life on campus — the farm, bakery, soy dairy and press. Yoshi Seino, a Japanese-American who had taught in Japan, offered a college class in his native tongue at the encouragement of the U.S. Government to an eager class of people like him knowing only English. “Some marveled at Chinese and Japanese students working together as well as being best friends and roommates,” Tabuchi writes. He also mentions an article in the Reader's Digest and another one in a Catholic periodical.

Nakashima and Tabuchi were part of this group of Japanese students at Madison during the WW II years, and a picture of them together shows them as handsome young men. Nakashima said he went to Madison in 1940 to 1943 and then to Washington Missionary College, graduating from there in 1946. He said that during the war years, he was not supposed to leave the campus, but the family of Henry and Ruby Holliman in Old Hickory befriended him and missed him so much they would smuggle him off campus to their home on weekends. The neighbors became upset when they found out about it and Mr. Holliman had to explain the situation to the police. His parents spent the war years in a concentration camp. He worked his way through Madison, starting at 9 cents an hour and later earning 15 cents an hour at the press.

Nakashima went into graphic design and worked 33 years at the Pacific Press. He now lives in the Sacramento area.

"Tabuchi and I worked together at the press," he says.

A Japanese lady, Hitomi Johnson, a volunteer for Gospel Outreach supporting local evangelism in the 10/40 window countries, recognized her native tongue on the book at the booth, and read it with interest, translating key passages.

She felt the Madison impact in three ways. The brother of the author of this book taught her at

Japan Missionary College. Yoshio Seino was her English tutor, and Madison alumni Shiro Kunihiro became the first non-American to serve as president of the Japan Union.

Letter From Mrs. Nakashima

It was nice to meet you at the A.S.I. As I mentioned to you, Ichiro had a severe brain injury 10 years ago which caused some deficits in his writing and communicating skills. However, he wrote to you the other day but I was not able to screen his letter. You may have a lot of editing to do. (Continued on page3)

He has very fond memories of Madison. During the war Dr. Webber was instrumental in helping many of the Japanese students get out of the internment camps and study at Madison College. Then there were those who had come from Japan to study and work their way through college.

There were many very bright and visionary students from Japan who returned to Japan and led the work there. They all became life-long friends to us.

Ichiro worked at the Pacific Press in Mt. View for 33 yrs. Ichiro was a head elder of the Mt. View Japanese church for many years. He edited a paper *VIEWS* for the Japanese S.D.A. churches in the mainland which was also distributed in Japan and Hawaii. I met him when he came to visit my brother in Denver where I was taking the nurses training. After we both graduated, we married in

1947.

Our four children are as follows: Cheryl Teruya, married Dennis, and had two children. Dennis passed away of a brain tumor in '94. Cheryl, nurse, works as a Deputy Director Health Program Coordinator for the Sacramento County. Janice Wang is an artist, married to Harry Wang, physician. Larry, our third child is a dentist married to Debbie Morikone, a nurse. Ron is a musician, graduated UCLA with a major in piano performance, and is in business making harpsichords.

This is information you can glean just in case. If you would like more information relating to Ichiro Tabuchi who wrote the booklet I gave you, please let us know. He will be very happy to know of your interest in the book.

Ruth Nakashima

A Letter From Japan

Mr. Albert Dittes,

I am Ms. Naomi Tabuchi writing you from Yokohama, Japan.

I am a second daughter of Ichiro Tabuchi. My father studied at Madison College during the WW II. Recently, I heard from my father that Mr. Fujita Kiyoshi met you at ASI this summer. My father sent me your letters and e-mail address.

From my childhood, my father often talked about his experience and good memories at Madison and Michigan. Even

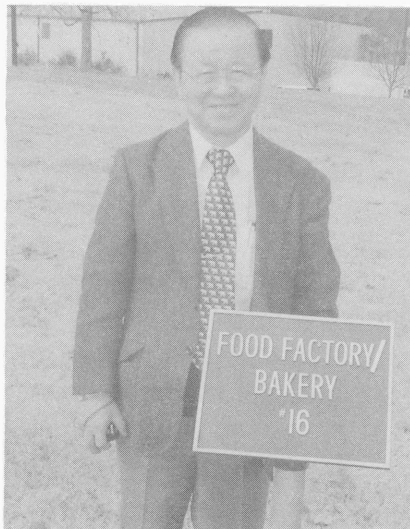
during the war times, God protected him and guided him. Like a Good Samaritan, people around my father showed him kindness. At that time he was stamped "enemy alien" in his identification card.

Last week, I tried to search some information about Madison College on my internet, and found out the site of Madison Campus Church. It is great that I can listen and watch every week's Sabbath Sermon from Madison! My Father doesn't use PC but I would like to show these wonderful sermons and interesting music programs when he visits my house next time.

I also watched Madison College Annual Homecoming program at 6/26 2004 and found your face in a video. Are you a relative of Dr. Frances Dittes?

I am working as a director of Yokohama San-iku Yochien (Yokohama Adventist kindergarten). We have 86 children this year.

Madison is quite far away from Japan, but if it is possible, I would like to visit Madison Campus and Heritage House



Kiyoshi Fujita

some day.

I wish you all the best and "Happy Sabbath" from Japan.

Warmly,
Naomi Tabuchi



On November 13, 2005 Mr. Kiyoshi Fujita arrived at the airport in Nashville, Tenn. Where he was met by Albert G. Dittes and transported to the Alumni "Heritage House", where they met Bob Sutherland.

The three then walked about the campus with Albert and Bob answering questions and Mr. Fujita and Albert taking pictures.

Albert having another appointment, for a book signing, left Mr. Fujita with Bob to get him back to the airport to pick up a rental car so he could continue on his primary journey to Collegedale.

Before returning to the airport Bob had a new experience. He enjoyed a meal with Mr. Fujita at a Japanese/Korean restaurant.



It was my privilege and delight this summer to meet and escort.



Ms. Kathleen Ford

Ms. Kathleen Ford, a registered nurse working in the emergency room at a hospital on the West

Coast who was in our area attending a convention but with a

primary interest in seeing the place that had been home to her grandparents, Mr. & Mrs. H. E. Standish, her mother, Vanessa Standish Ford and aunt Juanita Standish Gosse, in the 1920's. The house is still there on Florence Ave. and the current owners were very gracious to us, giving a history of changes that had been made over the years.

The view on the back was of the Cumberland river. Juanita & Vanessa had enjoyed waving to the tugboats pushing barges up and down the river. One time one stopped and the girls were invited by the captain to ride up the river with him, which they and their mother did.

Having grown up here at Madison I had knowledge of the places she wanted to visit.

I don't suppose that there are many living today that remember the Madison Sanitarium & Hospital as it was in the beginning. A row of cottages side by side added to as need presented. In the 1920's Mr. H. E. Standish came to Madison College with his family. Their daughters, Juanita and Vanessa, attended the Elementary school and dad was busy making those cottages into the hospital that so many knew, with the Spanish style arches and the covered porches that every room opened out to until 1965 when it began to take shape as it is today. As many will remember, between the arches there was wrought iron railing. Professor James G. Rimmer was responsible for getting it installed.

—Bob Sutherland



From Here and There



North Carolina: Jim, BS '47 & Charmain Manzano Herman, S '40-'41, sent dues with this letter, "Dear Friends, Sorry we didn't get to Madison in June. Hopefully next time. Madison will always be dear to our hearts. We married there in '41. Jim spent 3½ years in the army and then returned to graduate in '47. We moved to California and spent those years in educational work. Returned in 1960 to head up the Industrial Arts Department. After Madison College closed we moved to Baton Rouge as principal and teacher at Baton Rouge Jr. Academy. We moved wherever we were needed,

Gentry, Arkansas, Maples, Minn, Miami, etc. Then Jim was called to be a pastor, then was ordained and finally retired in North Carolina. We now have 45 members in our family. Wow! Only 14 are children (great Grands) We have ministers, teachers, nurses, a lawyer, Air Force Pilot and many other worthy degrees. A great family but we count not success in achievement or possessions but that all are living, caring individuals.

We thank God and pray for his blessings on all of us! You, too!



Coupon

1. Survey & Dues 1 yr. (\$25)_____.
2. Sending \$_____ for Office Help.
3. God's Beautiful Farm (\$12)_____.
4. Sending \$_____ for Heritage House Restoration.

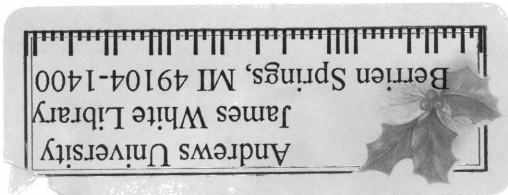
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